

MARGEVUE

EXAMPLE REPORT — FICTIONAL DATA

# Apex Flow Roofing

## June 2026 Executive Action Report

Your dashboard showed what happened. This report explains what to do next.

BUSINESS TYPE

**Residential and light commercial roofing contractor**

MARKET

**Miami-area market**

REPORT DATE

**July 3, 2026**

PREPARED BY

**Margevue**

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A premium monthly owner packet built for decisions, not just visibility.

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This example report uses fictional dashboard data designed to show the type of operational insight Margevue can produce for service businesses.

EXAMPLE REPORT — FICTIONAL DATA

# Executive Decision Summary

June at a glance: what happened, what it means, and what to do next.

|                                                                        |                                                                          |                                                                     |                                                                        |
|------------------------------------------------------------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------|------------------------------------------------------------------------|
| REVENUE INVOICED<br><b>\$118,750</b><br>Fictional June dashboard total | REVENUE COLLECTED<br><b>\$103,900</b><br>Cash collected during the month | OUTSTANDING INVOICES<br><b>\$14,850</b><br>Six balances remain open | ESTIMATED OP. PROFIT<br><b>\$24,480</b><br>After direct costs and OpEx |
|------------------------------------------------------------------------|--------------------------------------------------------------------------|---------------------------------------------------------------------|------------------------------------------------------------------------|

| Metric                     | Result                  | Notes                                                    |
|----------------------------|-------------------------|----------------------------------------------------------|
| Revenue collected          | \$103,900               | Strong month, but collection gap needs focus             |
| Revenue invoiced           | \$118,750               | Shows completed/issued work volume                       |
| Outstanding invoices       | \$14,850                | \$13,200 high-priority balance first                     |
| Jobs completed             | 24                      | Enough activity for useful job and service-line analysis |
| Avg. collected revenue/job | \$4,329                 | Healthy average, but small jobs pull margin down         |
| Direct job costs           | \$57,640                | Materials, labor, disposal, and job-level costs          |
| Estimated gross profit     | \$46,260                | 44.5% estimated gross margin                             |
| Operating expenses         | \$21,780                | Fuel, vehicle, software, marketing, insurance, admin     |
| Estimated operating profit | \$24,480                | 23.6% estimated operating margin                         |
| Data confidence score      | 86/100 report readiness | Strong example data with some review items               |

### OWNER MONEY MOMENTS

- \$13,200 in high-priority unpaid balances should be chased first.
- Facebook produced weak estimated profitability compared with referrals and Google.
- Three small/emergency jobs produced very low estimated profit.
- \$4,110 of unassigned material spend reduced confidence in job-level margin.
- Saturday work should be emergency-only or premium-priced.

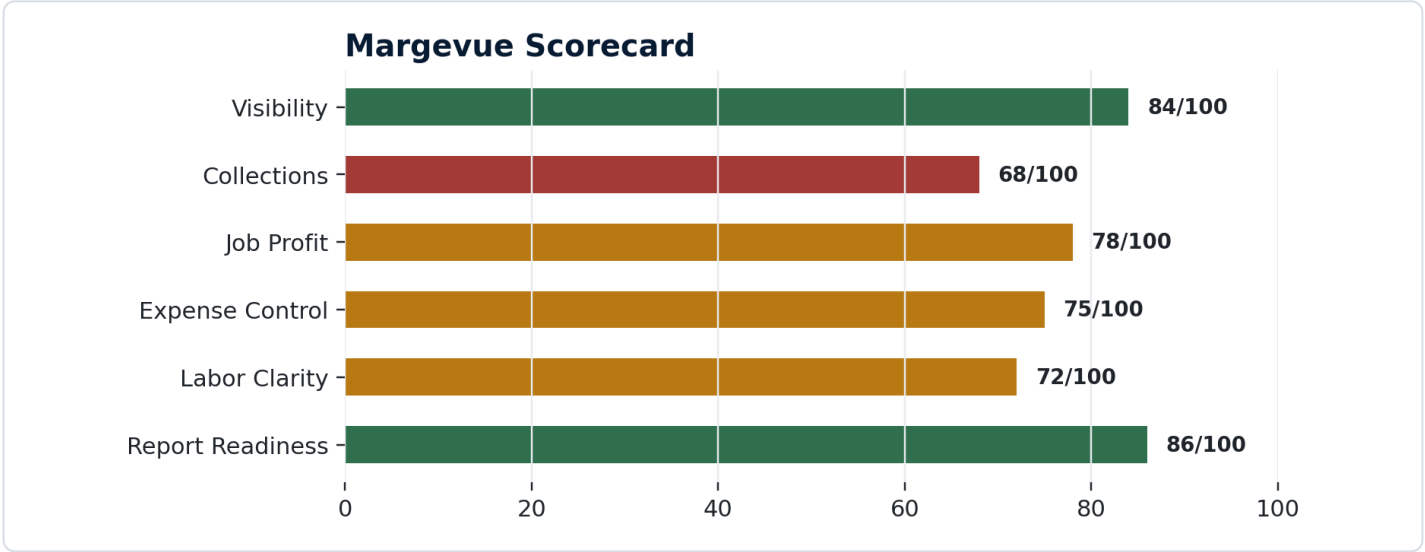
### Top 5 decisions for next month

1. Follow up on the six unpaid balances this week, starting with the four high-priority accounts.
2. Test a small-job minimum and emergency premium to protect crew time and margin.
3. Review Facebook lead quality before increasing ad spend.
4. Assign every material receipt to a job or inventory category before month-end close.
5. Keep pushing referrals and Google, because they produced the strongest visible profit engines.

EXAMPLE REPORT — FICTIONAL DATA

# Margevue Scorecard

A quick read on how well the business can be managed from the submitted data.



| Score Area       | Score  | Rating          | Meaning                                                                    |
|------------------|--------|-----------------|----------------------------------------------------------------------------|
| Visibility       | 84/100 | Strong          | Most major activity is visible; some material and lead-source gaps remain. |
| Collections      | 68/100 | Needs attention | Six balances are unpaid, with four high-priority follow-ups.               |
| Job Profit       | 78/100 | Good            | Job-level costs exist, but unassigned materials reduce confidence.         |
| Expense Control  | 75/100 | Good            | Spend is visible, but CRM/marketing/lead platform need ROI review.         |
| Labor Clarity    | 72/100 | Needs attention | Hours and pay are visible; job-level labor assignment can improve.         |
| Report Readiness | 86/100 | Strong          | Enough data for useful decisions and owner action.                         |

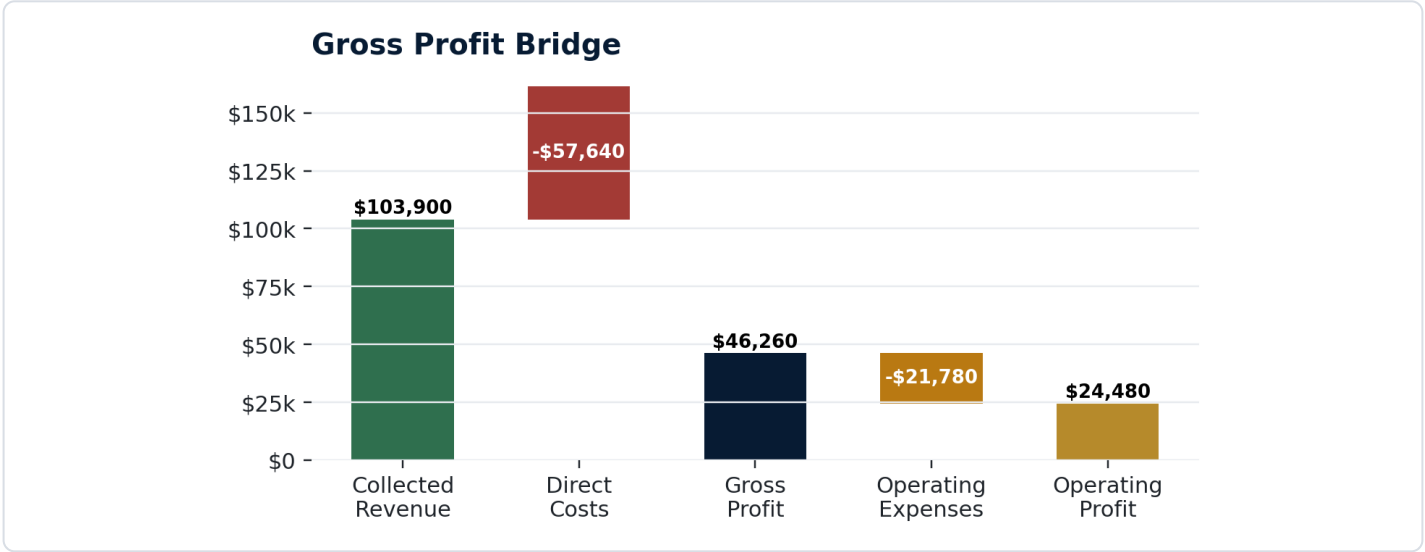
**WHAT IMPROVES THE SCORE NEXT MONTH**

Tie materials, labor, lead source, invoice date, and payment status to every job. The dashboard is already strong enough for decisions; the next level is tighter job-level assignment.

EXAMPLE REPORT — FICTIONAL DATA

# Monthly Financial Snapshot

Clean separation of collected revenue, direct costs, gross profit, operating expenses, and operating profit.



| Financial item             | Result    | Plain-English meaning                             |
|----------------------------|-----------|---------------------------------------------------|
| Revenue invoiced           | \$118,750 | Total issued/expected June value                  |
| Revenue collected          | \$103,900 | Cash actually collected                           |
| Outstanding invoices       | \$14,850  | Cash not yet collected                            |
| Direct job costs           | \$57,640  | Materials, labor/helper cost, disposal, job costs |
| Estimated gross profit     | \$46,260  | Collected revenue minus direct job costs          |
| Estimated gross margin     | 44.5%     | Directional operating health indicator            |
| Operating expenses         | \$21,780  | General monthly operating expenses                |
| Estimated operating profit | \$24,480  | Gross profit minus operating expenses             |
| Estimated operating margin | 23.6%     | Estimated June operating margin                   |

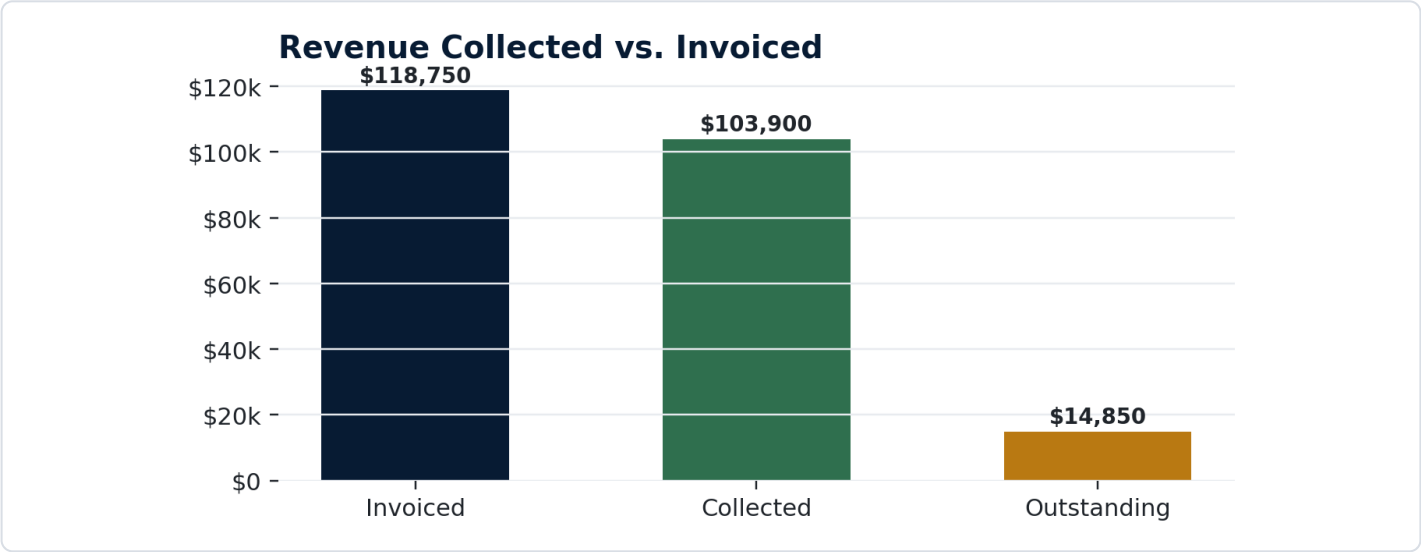
**PLAIN-ENGLISH TAKEAWAY**

June produced a healthy estimated operating profit, but the gap between invoiced and collected revenue needs a stronger collections rhythm. The margin is real only if direct costs remain complete and assigned correctly.

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# Revenue and Collections

Cash collection gap, not just sales activity, determines owner flexibility.



| Collection area           | Amount    | Share             | Notes                                |
|---------------------------|-----------|-------------------|--------------------------------------|
| Revenue invoiced          | \$118,750 | 100.0%            | Work billed / expected for June      |
| Revenue collected         | \$103,900 | 87.5%             | Cash collected against June activity |
| Outstanding invoices      | \$14,850  | 12.5%             | Collection gap to close              |
| High-priority outstanding | \$13,200  | 88.9% of open A/R | Start here first                     |

**PRIORITY ACTION**

Follow up on the high-priority balances first. Collection work should be scheduled like job work - assigned, tracked, and completed weekly.

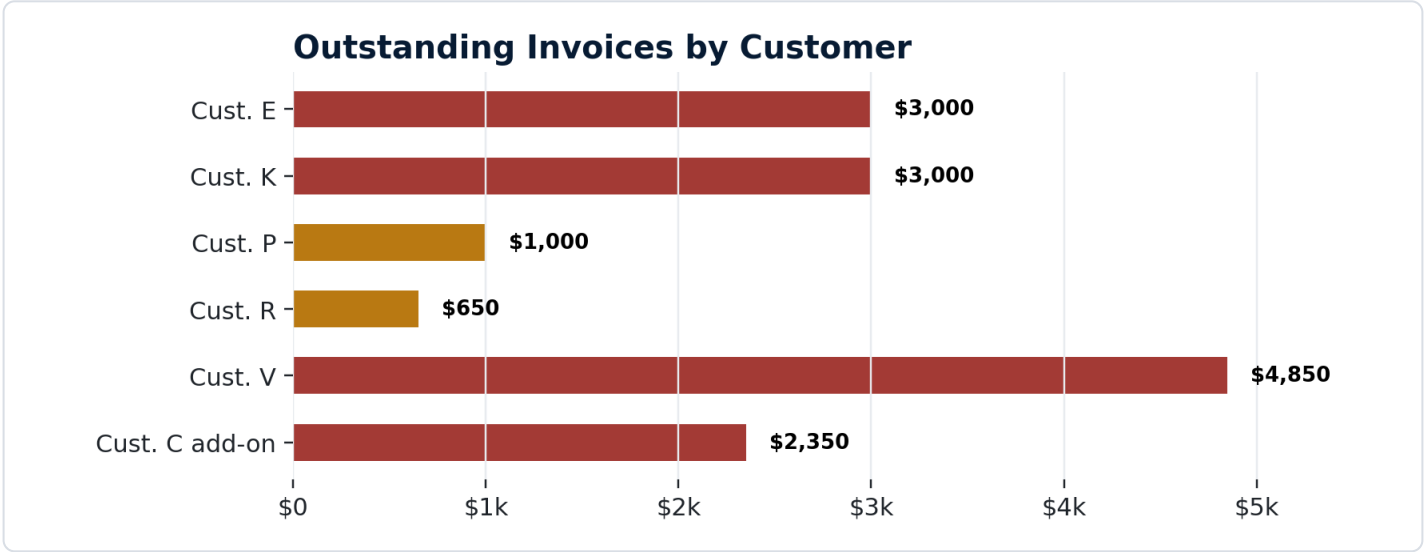
**WHAT TO DO NEXT**

Add a Friday 60-minute admin block for unpaid invoices, upcoming deposits, estimate follow-ups, and customer review requests.

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# Unpaid Invoice Recovery List

The fastest cash-flow improvement is often recovering already-earned money.



| Customer / Job    | Invoice                          | Age     | Amount  | Priority | Suggested action                                                    |
|-------------------|----------------------------------|---------|---------|----------|---------------------------------------------------------------------|
| Customer E        | Full replacement partial balance | 21 days | \$3,000 | High     | Send payment-status reminder and confirm expected payment date.     |
| Customer K        | Full replacement partial balance | 15 days | \$3,000 | High     | Follow up with invoice copy and payment link this week.             |
| Customer P        | Property account maintenance     | 12 days | \$1,000 | Medium   | Confirm property-account approval and payment schedule.             |
| Customer R        | Inspection                       | 10 days | \$650   | Medium   | Send invoice reminder and attach inspection documentation.          |
| Customer V        | Roof replacement deposit job     | 7 days  | \$4,850 | High     | Confirm draw/payment milestone before additional work is scheduled. |
| Customer C add-on | Add-on balance                   | 28 days | \$2,350 | High     | Send a clean statement showing original job and add-on balance.     |

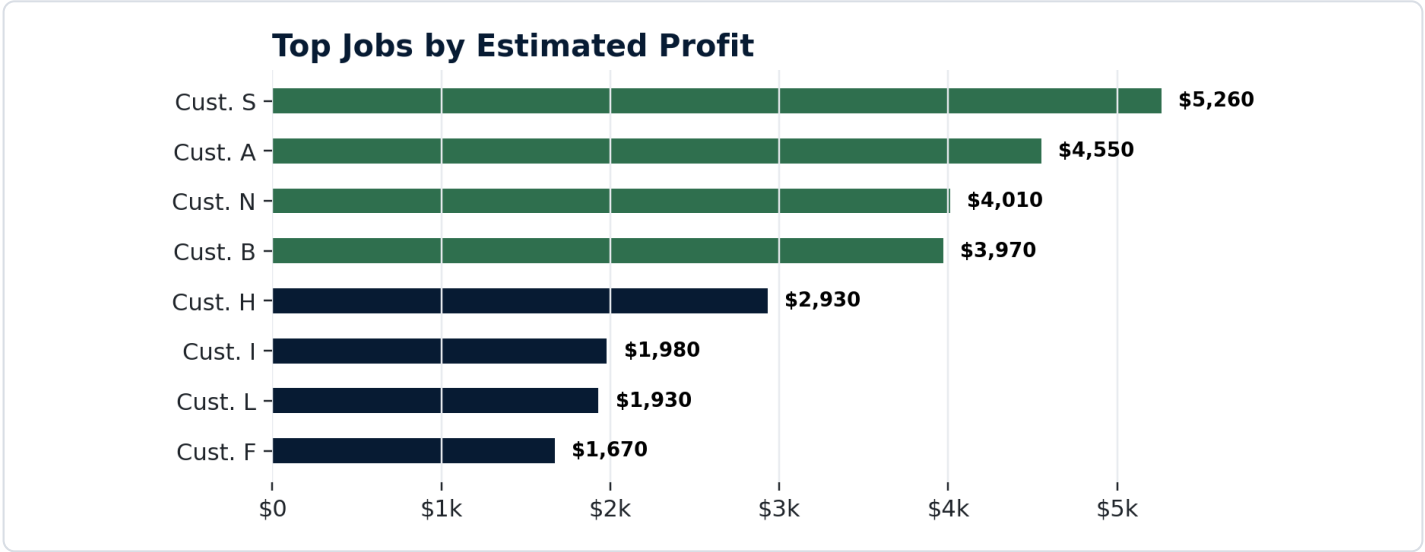
**FINDING**

Collecting the high-priority balances would bring in **\$13,200** without adding new jobs.

EXAMPLE REPORT — FICTIONAL DATA

# Job Profitability

Busy work is not always profitable work. This page separates volume from value.



## Best-performing jobs

| Job        | Type                  | Collected | Est. Profit | Note                           |
|------------|-----------------------|-----------|-------------|--------------------------------|
| Customer S | Full roof replacement | \$16,800  | \$5,260     | Strongest estimated job profit |
| Customer A | Full roof replacement | \$14,800  | \$4,550     | Strong job, Google source      |
| Customer N | Full roof replacement | \$13,200  | \$4,010     | Strong referral replacement    |
| Customer B | Full roof replacement | \$12,900  | \$3,970     | Solid referral economics       |

## Weakest / warning jobs

| Job        | Type                         | Collected | Est. Profit | Reason                                |
|------------|------------------------------|-----------|-------------|---------------------------------------|
| Customer E | Full replacement             | \$8,600   | \$-820      | Partially unpaid and weak after costs |
| Customer V | Roof replacement deposit job | \$4,050   | \$-870      | Cash timing and cost exposure         |
| Customer W | Small shingle repair         | \$525     | \$15        | Too low to justify much field time    |
| Customer D | Emergency leak repair        | \$950     | \$145       | Emergency work needs premium review   |
| Customer U | Emergency tarp/ leak stop    | \$875     | \$140       | Low profit for schedule disruption    |

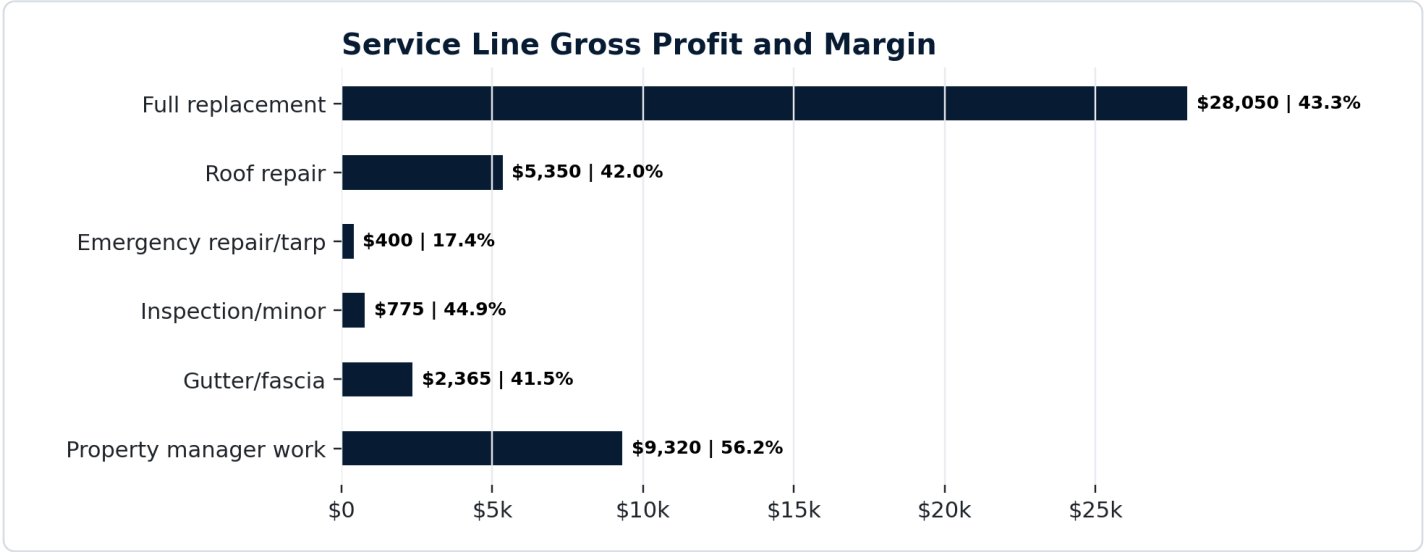
### RISK

Profit may be overstated or understated when materials, helper hours, or subcontractor costs are not attached to the exact job.

EXAMPLE REPORT — FICTIONAL DATA

# Service Line Performance

Which categories deserve more push, more control, or a pricing review.



| Service line            | Jobs | Revenue  | Direct costs | Gross profit | Margin | Recommendation                                            |
|-------------------------|------|----------|--------------|--------------|--------|-----------------------------------------------------------|
| Full roof replacement   | 7    | \$64,850 | \$36,800     | \$28,050     | 43.3%  | Keep pushing, but enforce deposits and job-cost tracking. |
| Roof repair             | 5    | \$12,750 | \$7,400      | \$5,350      | 42.0%  | Useful mid-ticket work when scheduled efficiently.        |
| Emergency repair/tarp   | 3    | \$2,300  | \$1,900      | \$400        | 17.4%  | Low margin unless premium-priced.                         |
| Inspection/minor repair | 4    | \$1,725  | \$950        | \$775        | 44.9%  | Good diagnostic margin, but low revenue ceiling.          |
| Gutter/fascia           | 2    | \$5,700  | \$3,335      | \$2,365      | 41.5%  | Solid add-on/service-line candidate.                      |
| Property manager work   | 3    | \$16,575 | \$7,255      | \$9,320      | 56.2%  | Strong if payment terms are enforced.                     |

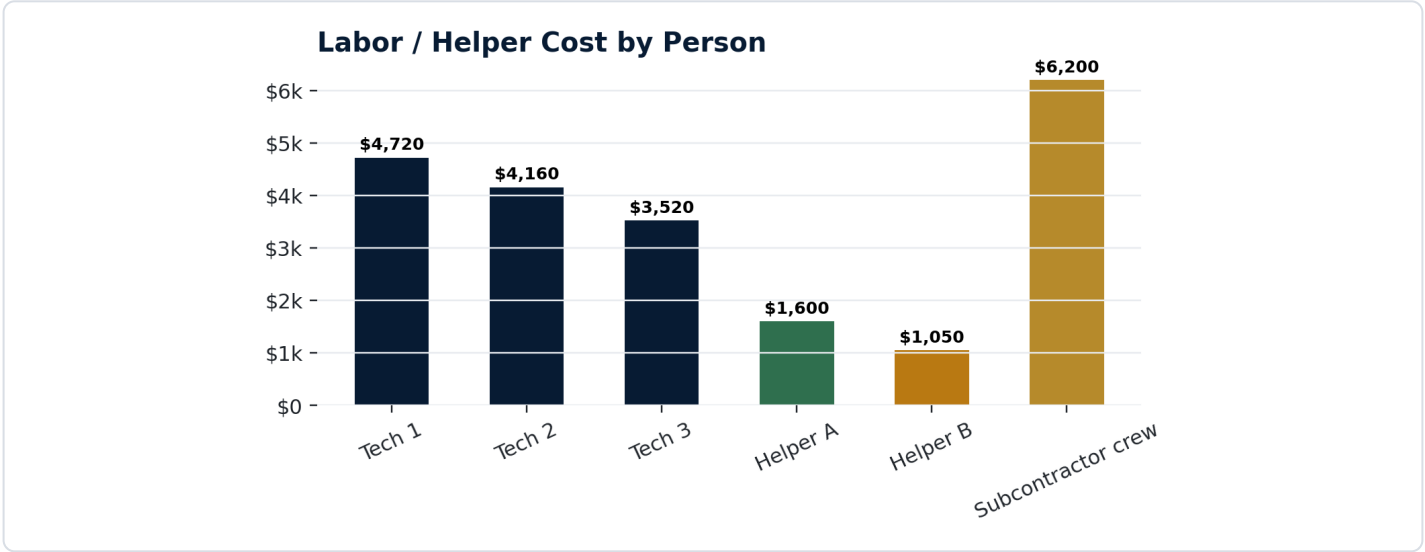
**FINDING**

Property-manager work and full replacements created the strongest visible profit dollars. Emergency and small repair work needs pricing discipline.

EXAMPLE REPORT — FICTIONAL DATA

# Labor / Helper / Employee Pay

Labor should be measured by job impact, not only by total monthly pay.



| Person             | Role             | Hours | Pay               | Revenue touched     | Notes                                 |
|--------------------|------------------|-------|-------------------|---------------------|---------------------------------------|
| Owner              | Owner/operator   | 92    | Draw not included | \$71,000            | Sales, estimates, critical jobs       |
| Tech 1             | Field technician | 118   | \$4,720           | \$58,000            | Highest field hours; good utilization |
| Tech 2             | Field technician | 104   | \$4,160           | \$46,000            | Strong production coverage            |
| Tech 3             | Field technician | 88    | \$3,520           | \$35,000            | Useful on repair/maintenance work     |
| Helper A           | Part-time helper | 64    | \$1,600           | \$22,000            | Best on large replacements            |
| Helper B           | Part-time helper | 42    | \$1,050           | \$12,000            | Review use on small jobs              |
| Subcontractor crew | Outside crew     | N/A   | \$6,200           | 4 full replacements | Track by job, not only by month       |

**LABOR FINDING**

Helper labor was valuable on large replacements but hurt margin on small repairs, emergency tarps, and diagnostics. Assign helpers where ticket size can absorb the labor cost.

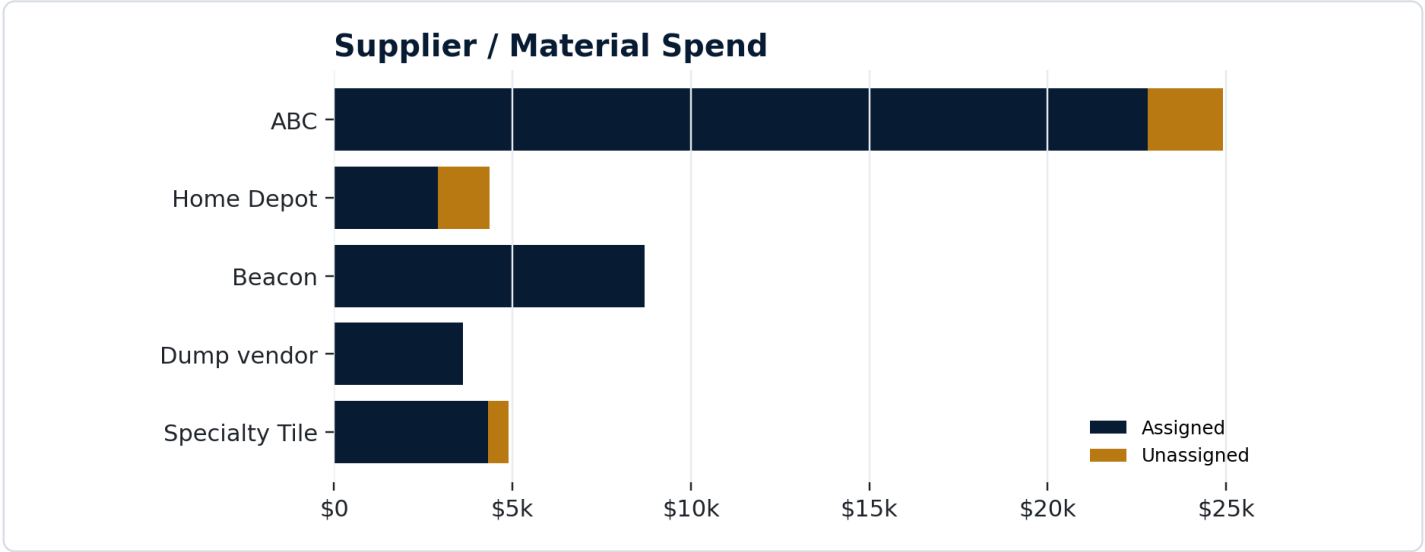
**REVIEW WITH CPA/BOOKKEEPER**

Review payroll, worker classification, subcontractor documentation, and tax treatment with the appropriate professional.

EXAMPLE REPORT — FICTIONAL DATA

# Materials and Suppliers

Material assignment is where roofing profit visibility often improves fastest.



| Supplier                   | Spend    | Assigned to jobs | Unassigned | Notes                                          |
|----------------------------|----------|------------------|------------|------------------------------------------------|
| ABC Roofing Supply         | \$24,900 | \$22,800         | \$2,100    | Primary supplier; largest concentration        |
| Home Depot                 | \$4,350  | \$2,900          | \$1,450    | Convenience purchases; review unassigned items |
| Beacon Building Products   | \$8,700  | \$8,700          | \$0        | Fully assigned                                 |
| Local Dump/Disposal Vendor | \$3,610  | \$3,610          | \$0        | Direct disposal vendor                         |
| Specialty Tile Supplier    | \$4,880  | \$4,320          | \$560      | Tile-specific; small unassigned balance        |

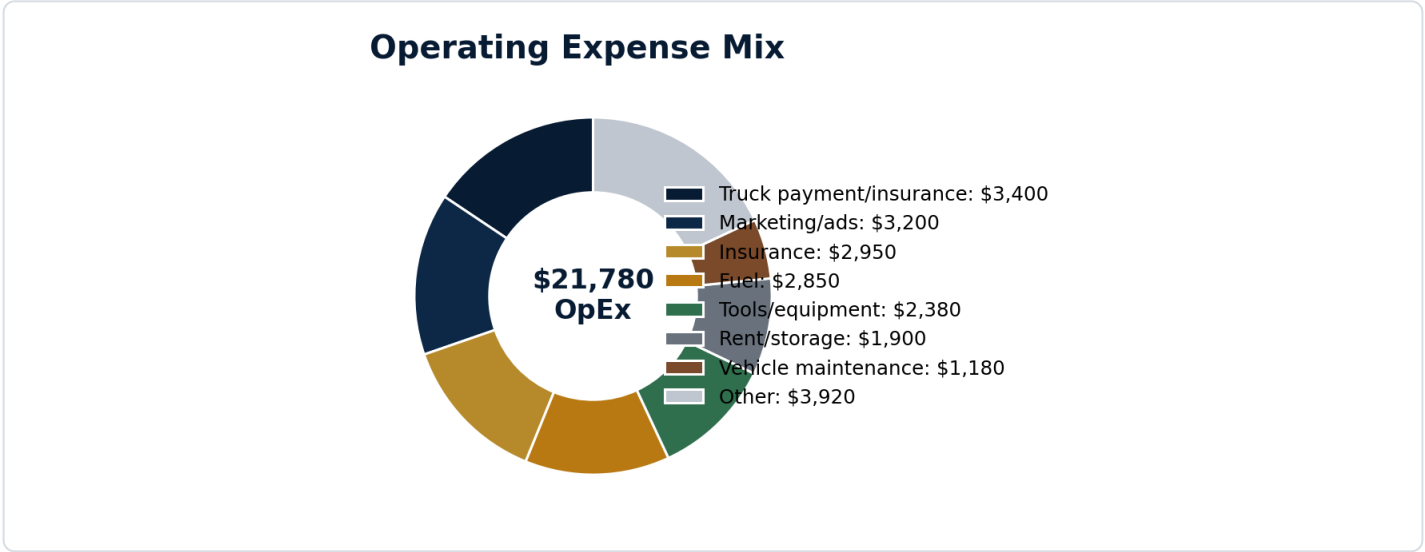
PRIORITY ACTION

Attach the **\$4,110** in unassigned material spend to jobs or inventory. Until that is cleaned up, job margins are less reliable.

EXAMPLE REPORT — FICTIONAL DATA

# Expense Leak Review

Not every expense is a leak, but every recurring charge should earn its place.



| Expense area            | Amount  | Status                      | Why it matters                                              |
|-------------------------|---------|-----------------------------|-------------------------------------------------------------|
| Fuel                    | \$2,850 | Watch                       | Track fuel per completed job and supply run.                |
| Truck payment/insurance | \$3,400 | Normal                      | High fixed cost, expected for roofing operations.           |
| Vehicle maintenance     | \$1,180 | Review                      | Tie large maintenance items to truck/equipment records.     |
| Software/subscriptions  | \$870   | Review                      | CRM and lead platform need ROI/use review.                  |
| Marketing/ads           | \$3,200 | High                        | Review spend by source; Facebook underperformed this month. |
| Phone/internet          | \$610   | Normal                      | Business communication expense area.                        |
| Insurance               | \$2,950 | Normal                      | Material fixed operating cost.                              |
| Rent/storage            | \$1,900 | Normal                      | Review storage efficiency quarterly.                        |
| Office/admin            | \$620   | Watch                       | Keep tied to admin needs, not owner personal use.           |
| Meals                   | \$430   | Needs CPA/bookkeeper review | Review business purpose and documentation.                  |
| Bank/payment fees       | \$390   | Watch                       | Monitor card/payment-method costs.                          |
| Tools/equipment         | \$2,380 | Review                      | Separate one-time equipment from recurring expense trend.   |
| Miscellaneous           | \$1,000 | Missing context             | Break into specific categories next month.                  |

#### TOP EXPENSE CONCERNS

Marketing/ads, CRM usage, lead-platform ROI, fuel routing, and miscellaneous spend deserve review before they quietly become monthly leakage.

EXAMPLE REPORT — FICTIONAL DATA

# Vehicle, Fuel, and Equipment

The truck and equipment base is necessary, but it should be measured against completed work.

|                                                 |                                                 |                                                                     |                                                             |                                                    |
|-------------------------------------------------|-------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------|
| FUEL SPEND<br><b>\$2,850</b><br>June fuel total | FUEL / JOB<br><b>\$119</b><br>24 completed jobs | VEHICLE/EQUIP. SPEND<br><b>\$6,960</b><br>Truck, maintenance, tools | TOOLS/EQUIPMENT<br><b>\$2,380</b><br>Separate one-time buys | GPS STATUS<br><b>\$80/mo</b><br>Useful if reviewed |
|-------------------------------------------------|-------------------------------------------------|---------------------------------------------------------------------|-------------------------------------------------------------|----------------------------------------------------|

| Area                    | June amount | Status             | Action                                                    |
|-------------------------|-------------|--------------------|-----------------------------------------------------------|
| Fuel                    | \$2,850     | Watch              | Track fuel per completed job and supply run.              |
| Truck payment/insurance | \$3,400     | Normal             | High fixed cost; monitor as revenue fluctuates.           |
| Vehicle maintenance     | \$1,180     | Review             | Tie maintenance spikes to truck/equipment records.        |
| Tools/equipment         | \$2,380     | Review             | Separate one-time purchases from monthly operating trend. |
| GPS tracking            | \$80/mo     | Useful if reviewed | Use GPS data for route/fuel review or downgrade.          |

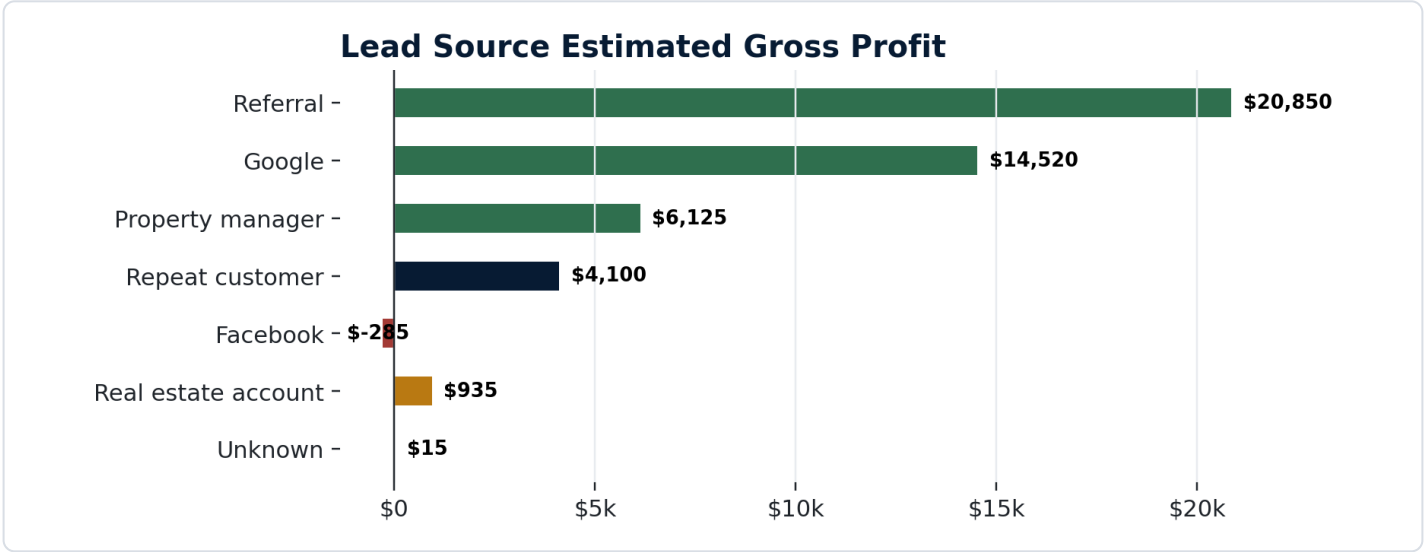
|                                                                                                                                                                                                                                                                  |                                                                                                                                                                     |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>OPERATING-CONTROL FINDING</b><br>Vehicle and equipment-related spend was material this month. The control point is not whether trucks cost money; it is whether fuel, maintenance, tools, and GPS data are connected to completed jobs and routing decisions. | <b>WHAT TO DO NEXT</b><br>Track fuel per completed job, connect supply runs to job IDs, and review whether GPS tracking is actually being used for route decisions. |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------------------|

|                                                                                                                                                                                           |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| <b>REVIEW WITH CPA/BOOKKEEPER</b><br>Ask your CPA/bookkeeper about vehicle, mileage, equipment, depreciation, and expense treatment. Margevue does not provide tax or bookkeeping advice. |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|

EXAMPLE REPORT — FICTIONAL DATA

# Lead Source Performance

Marketing should be judged by profit quality, not only by lead volume.



| Lead source         | Jobs | Invoiced | Collected | Est. GP  | Finding                                              |
|---------------------|------|----------|-----------|----------|------------------------------------------------------|
| Referral            | 6    | \$65,800 | \$60,750  | \$20,850 | Strongest visible profit engine                      |
| Google              | 7    | \$35,450 | \$31,950  | \$14,520 | Strong volume; improve collections discipline        |
| Property manager    | 3    | \$14,080 | \$13,080  | \$6,125  | Useful recurring work; payment terms matter          |
| Repeat customer     | 3    | \$10,600 | \$10,600  | \$4,100  | High trust, good follow-up opportunity               |
| Facebook            | 2    | \$13,700 | \$10,700  | -\$285   | Weak/negative this month; review quality and pricing |
| Real estate account | 2    | \$1,900  | \$1,250   | \$935    | Low-ticket but relationship value                    |
| Unknown             | 1    | \$525    | \$525     | \$15     | Needs tracking improvement                           |

**FINDING**

Referral and Google produced the strongest visible profit engines. Facebook created volume but weak estimated profitability this month.

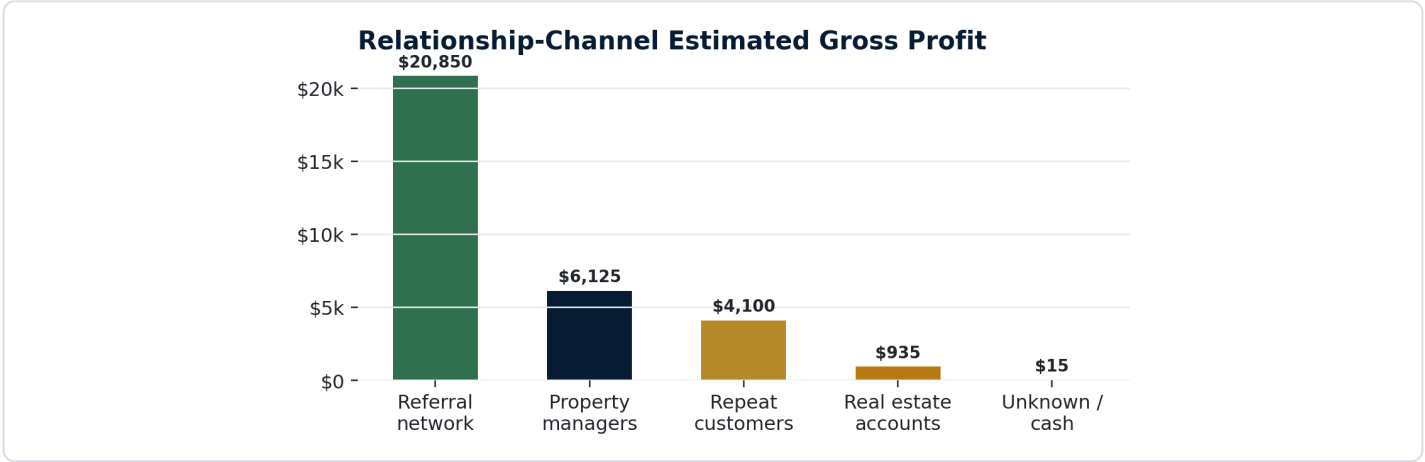
**OWNER TASK**

Ask every new customer how they found the business. Unknown lead sources make marketing decisions weaker.

EXAMPLE REPORT — FICTIONAL DATA

# Customer and Repeat Revenue

The best revenue usually comes from relationships that are already warm.



**FINDING**

Warm relationship channels produced the strongest visible gross profit this month. Referrals, repeat customers, and property-manager relationships are not just nice-to-have sources - they are the highest-quality growth engine in this example data.

| Customer segment          | Jobs   | Collected | Est. GP  | Action                                             |
|---------------------------|--------|-----------|----------|----------------------------------------------------|
| Referral network          | 6 jobs | \$60,750  | \$20,850 | Strongest visible engine; formalize referral asks. |
| Property manager accounts | 3 jobs | \$13,080  | \$6,125  | Useful recurring work; enforce payment terms.      |
| Repeat customers          | 3 jobs | \$10,600  | \$4,100  | Good review/referral opportunity.                  |
| Real estate accounts      | 2 jobs | \$1,250   | \$935    | Low-ticket but relationship-based.                 |
| Unknown / cash source     | 1 job  | \$525     | \$15     | Capture contact/source before the job closes.      |

**BEST FOLLOW-UP LIST**

Satisfied full replacement customers, repeat customers, and property contacts should receive review/referral requests.

**CONCENTRATION NOTE**

Recurring accounts are valuable, but they need written expectations and payment discipline.

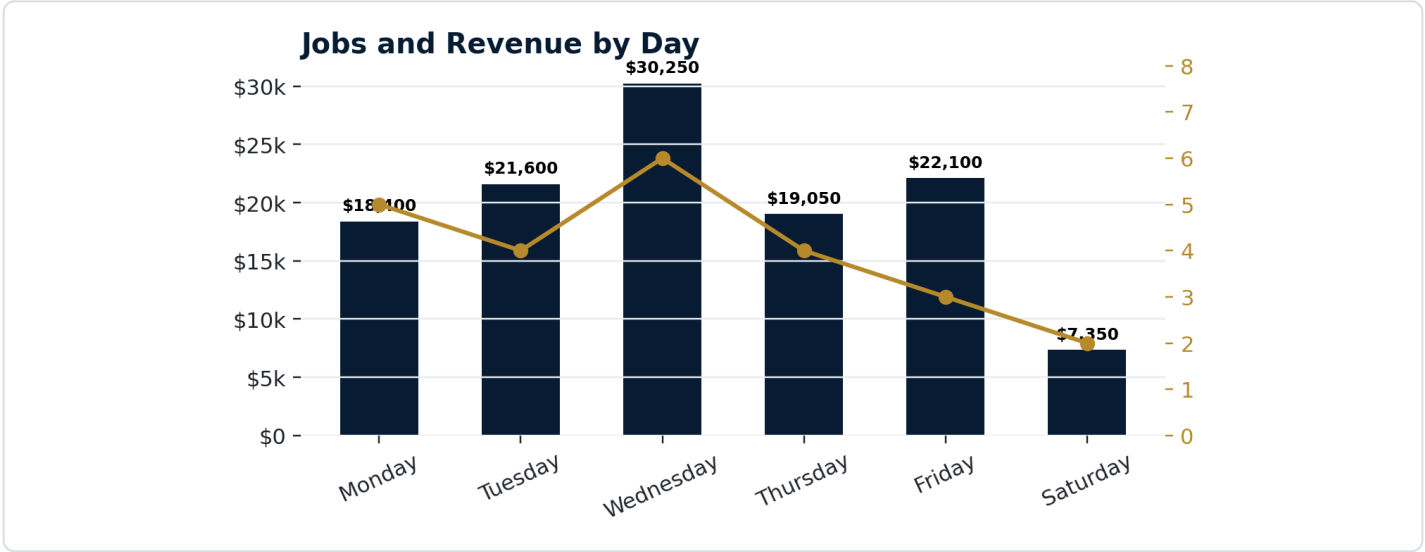
**NEXT STEP**

Create a post-job follow-up script: review request, referral ask, and maintenance/tune-up reminder.

EXAMPLE REPORT — FICTIONAL DATA

# Calendar and Operations

Timing affects profitability: which days create output, and which days quietly drag margin.



## Jobs by week

| Week   | Jobs | Invoiced |
|--------|------|----------|
| Week 1 | 5    | \$19,250 |
| Week 2 | 7    | \$34,900 |
| Week 3 | 6    | \$41,100 |
| Week 4 | 6    | \$23,500 |

## Jobs by day

| Day       | Jobs | Invoiced |
|-----------|------|----------|
| Monday    | 5    | \$18,400 |
| Tuesday   | 4    | \$21,600 |
| Wednesday | 6    | \$30,250 |
| Thursday  | 4    | \$19,050 |
| Friday    | 3    | \$22,100 |
| Saturday  | 2    | \$7,350  |

**OPERATIONAL FINDING**

Wednesday and Friday produced strong revenue. Saturday work had lower margin and should be emergency-only or premium-priced.

**OWNER TASK**

Add a Friday admin/collections block so collections, estimates, reviews, and next-week scheduling do not get pushed into nights.

EXAMPLE REPORT — FICTIONAL DATA

# Data Quality and Missing Information

A short, honest cleanup list - not the whole story.

| Missing / incomplete item | Count / description                                      | Impact                                                | Next-month fix                                               |
|---------------------------|----------------------------------------------------------|-------------------------------------------------------|--------------------------------------------------------------|
| Unassigned material spend | \$4,110 across supplier purchases                        | Makes job-level margins less certain.                 | Attach every material receipt to a job or mark as inventory. |
| Cash job details          | At least one walk-in/cash job has limited source detail  | Limits follow-up, referral, and review opportunities. | Capture name, contact, job type, and source.                 |
| Lead-source gaps          | One job marked unknown                                   | Weakens marketing ROI analysis.                       | Make lead source a required dashboard field.                 |
| Receipt attachments       | Some expense context incomplete                          | May delay CPA/bookkeeper review.                      | Upload receipt images when expenses are entered.             |
| Prior-month comparison    | No prior month included in the fictional example dataset | Trend analysis is limited to June only.               | Include May/July exports for trend reporting.                |

**DATA CONFIDENCE RATING**

Medium-high confidence. The example data supports meaningful owner decisions, but margins improve further when every receipt, lead source, and labor entry is attached to the correct job.

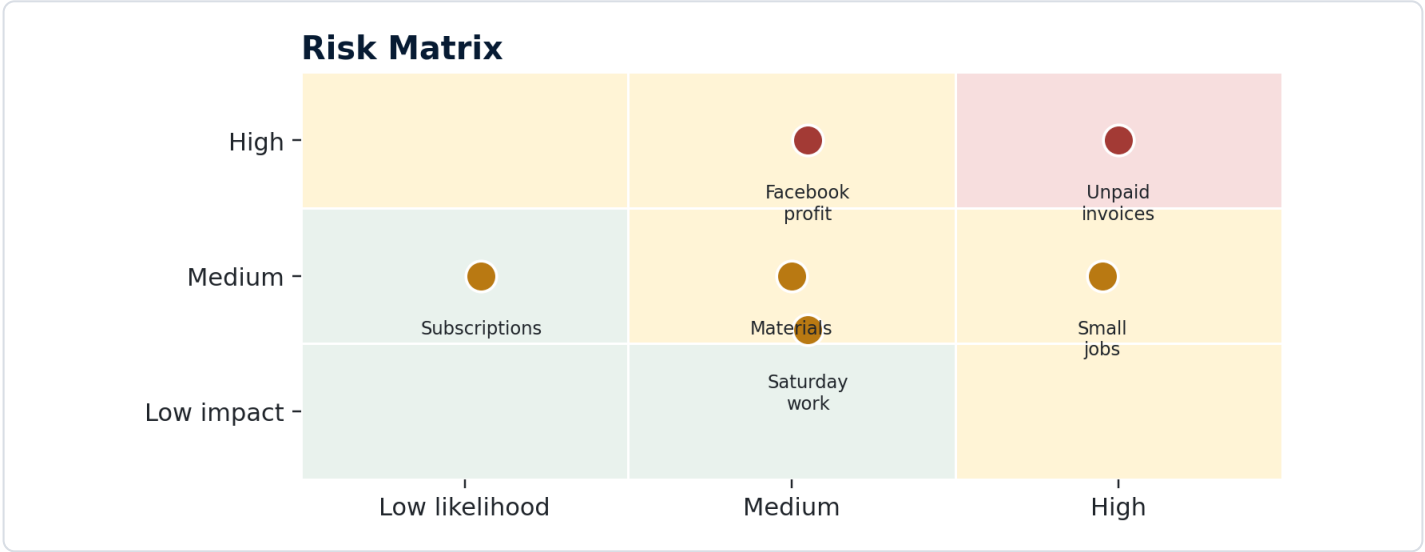
**MISSING DATA**

Missing data is not the theme of this report. It is the quality-control section that makes next month's report stronger.

EXAMPLE REPORT — FICTIONAL DATA

# Risk Flags

The goal is not fear. The goal is catching preventable issues before they become normal.



| Risk                            | Level    | Matrix position                   | Why it matters                                                        |
|---------------------------------|----------|-----------------------------------|-----------------------------------------------------------------------|
| High-priority unpaid invoices   | High     | High impact / High likelihood     | Six balances unpaid; \$13,200 high-priority.                          |
| Weak Facebook profitability     | High     | High impact / Medium likelihood   | Facebook leads were negative/weak in estimated profit.                |
| Low-margin small/emergency jobs | Moderate | Medium impact / High likelihood   | Several small calls produced very low profit.                         |
| Unassigned materials            | Moderate | Medium impact / Medium likelihood | \$4,110 needs assignment to jobs or inventory.                        |
| Saturday low-margin work        | Moderate | Medium impact / Medium likelihood | Saturday work should be emergency-only or premium-priced.             |
| Subscription leakage            | Moderate | Low impact / High likelihood      | CRM and lead platform need ROI review.                                |
| Customer/account concentration  | Moderate | Medium impact / Medium likelihood | Referral and property accounts are valuable but need diversification. |

**RISK FOCUS**

The highest-impact risks are unpaid balances, weak Facebook profitability, and low-margin small/emergency work. These are manageable if they become part of the owner's weekly rhythm.

EXAMPLE REPORT — FICTIONAL DATA

# Pricing Opportunities

Practical review points, not guaranteed fixes.

| Service / job type     | Current pattern                        | Suggested review/test                     | Reason                                                             |
|------------------------|----------------------------------------|-------------------------------------------|--------------------------------------------------------------------|
| Emergency repair/ tarp | Low profit on emergency work           | Add emergency minimum or premium          | Emergency work interrupts schedule and should protect margin.      |
| Small shingle repair   | Very low profit on the smallest jobs   | Set a minimum service ticket              | Tiny jobs can consume crew time without meaningful profit.         |
| Full roof replacements | Strong revenue but cash timing risk    | Require deposits and progress payments    | Large jobs carry material/labor cash exposure.                     |
| Saturday jobs          | Lower-margin operational pattern       | Saturday premium pricing                  | Weekend work should be reserved or priced for disruption.          |
| Property manager work  | Good profit, payment discipline needed | Net terms and approval workflow review    | Recurring accounts are valuable only if cash timing is controlled. |
| Facebook leads         | Weak/negative estimated profit         | Qualify leads harder or pause/test budget | Lead volume alone is not useful if jobs are weak.                  |

**PRICING OPPORTUNITY**

Pricing should be tested where the data shows stress: emergency work, tiny repair tickets, Saturday work, and partially paid larger jobs.

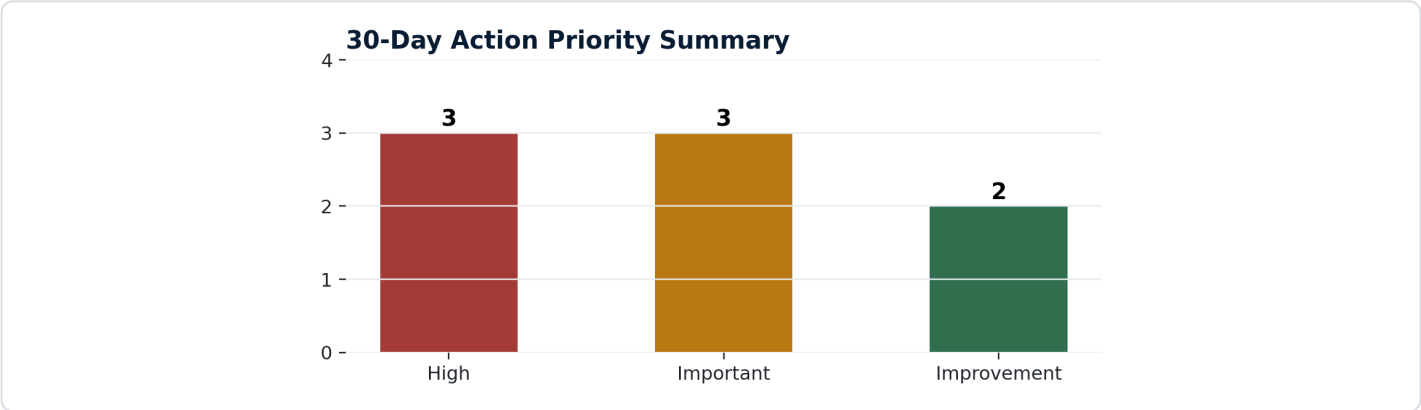
**OWNER TASK**

Final pricing decisions should be made by the owner based on market, customer base, crew capacity, and business strategy.

EXAMPLE REPORT — FICTIONAL DATA

# 30-Day Action Plan

The report becomes valuable when the owner knows exactly what to do next.



| Priority    | Action                                        | Why it matters                                             | Owner task                                                     | Margevue tracking                              | Deadline                |
|-------------|-----------------------------------------------|------------------------------------------------------------|----------------------------------------------------------------|------------------------------------------------|-------------------------|
| High        | Collect high-priority balances                | Brings in \$13,200 without adding new jobs.                | Contact Customers E, K, V, and C add-on this week.             | Update payment status and promised-pay date.   | This week               |
| High        | Set deposit/payment checkpoints on large jobs | Customer V and E show cash timing risk on larger work.     | Require payment milestone before additional work is scheduled. | Track deposit status by job.                   | Before next replacement |
| High        | Review Facebook lead quality                  | Facebook produced weak estimated profitability this month. | Review every Facebook lead, price, and job outcome.            | Compare lead source revenue, cost, and margin. | Within 14 days          |
| Important   | Create a small-job minimum                    | Three small/emergency jobs produced very low profit.       | Set a minimum charge or emergency premium test.                | Track close rate and margin after the test.    | July 15                 |
| Important   | Assign \$4,110 unassigned materials           | Unassigned materials reduce job-margin confidence.         | Attach receipts to jobs or mark as inventory/shop stock.       | Track unassigned material balance monthly.     | This month              |
| Important   | Add Friday collections/admin block            | Collections need rhythm, not random follow-up.             | Block 60 minutes every Friday for invoices and estimates.      | Track completed follow-ups.                    | Every Friday            |
| Improvement | Ask every customer for lead source            | Unknown sources weaken marketing decisions.                | Add one required intake question: how did you find us?         | Dashboard lead-source completion rate.         | Immediately             |
| Improvement | Review CRM and lead platform                  | Recurring tools should either create value or be cut.      | Decide keep, cancel, or downgrade after ROI review.            | Track monthly subscription action status.      | Before next billing     |

EXAMPLE REPORT — FICTIONAL DATA

# CPA / Bookkeeper / Professional Checklist

Questions to bring to the appropriate licensed professionals.

| Topic                        | Question for professional review                                                       |
|------------------------------|----------------------------------------------------------------------------------------|
| Vehicle/fuel                 | Are vehicle, fuel, mileage, maintenance, and GPS records categorized correctly?        |
| Equipment/tools              | Should equipment purchases be capitalized, depreciated, or expensed?                   |
| Meals                        | Are meals documented with business purpose and handled properly?                       |
| Subcontractor/helper pay     | Are subcontractor and helper payments documented correctly?                            |
| Payment apps/cash jobs       | Are payment app and cash-job receipts being reconciled properly?                       |
| Unpaid invoices              | Are open invoices tracked consistently in the books?                                   |
| Business/personal separation | Are business and personal expenses fully separated?                                    |
| Sales tax/compliance         | Are any sales tax, payroll, or contractor compliance issues relevant to this business? |

PROFESSIONAL REVIEW NOTE

Margevue does not provide tax, legal, payroll, accounting, or bookkeeping advice. This checklist is for discussion with licensed professionals where appropriate.

OWNER TASK

Bring this report to the CPA/bookkeeper conversation so the discussion starts from real operating questions, not vague totals.

EXAMPLE REPORT — FICTIONAL DATA

# Next-Month Margevue Focus + Methodology

What will be watched next, how the report was built, and what should be professionally reviewed.

## Next-month Margevue focus

| Focus area            | What Margevue will watch                                                              |
|-----------------------|---------------------------------------------------------------------------------------|
| Collections recovery  | Track each unpaid balance until paid, partially paid, or escalated to owner decision. |
| Job-cost completeness | Materials, labor, disposal, and other direct costs attached to jobs.                  |
| Lead-source margin    | Compare referrals, Google, Facebook, property managers, repeat, and unknown.          |
| Small-job economics   | Watch emergency, diagnostic, tarp, and tiny repair margins.                           |
| Fuel and routing      | Track fuel per completed job and supply-run behavior.                                 |
| Action-plan progress  | Measure whether the owner completed each 30-day action item.                          |

## Methodology

| Area                         | Method                                                                                                                                  |
|------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------|
| Data used                    | Fictional dashboard entries, job records, invoices, labor/helper pay, suppliers, expenses, owner notes, and example operating activity. |
| Calculation method           | Gross profit = collected revenue minus direct job costs. Estimated operating profit = gross profit minus operating expenses.            |
| Confidence method            | High confidence where numbers are directly submitted; medium where assignment or supporting context is partial.                         |
| What Margevue did not verify | Margevue did not independently verify bank deposits, tax treatment, legal compliance, payroll classification, or accounting records.    |
| Professional review          | Tax, legal, payroll, accounting, bookkeeping, and financial decisions should be reviewed with the appropriate licensed professional.    |

**WHY NEXT MONTH MATTERS**

Next month's report should show whether the owner collected overdue balances, improved small-job pricing, reduced weak lead sources, and cleaned up job-level material assignment. Margevue becomes more valuable as the dashboard gets cleaner each month.

**REPORT METHODOLOGY**

This report was prepared from submitted dashboard entries, uploads, receipts, invoices, owner notes, and available business records. Margevue does not independently verify every transaction unless specifically stated. Estimates depend on the quality and completeness of submitted information.

**Prepared by Margevue.**

Margevue provides business-intelligence reports and operational insights for informational purposes only. Margevue is not a CPA firm, bookkeeping service, payroll provider, tax preparer, law firm, investment adviser, or bank. Verify tax, legal, payroll, accounting, and financial decisions with the appropriate licensed professional.